

CHARITY REGISTRATION NUMBER: 1117535

The Waterloo Foundation
Financial Statements
31 December 2016

CARSTON

Chartered accountant & statutory auditor
1st Floor, Tudor House
16 Cathedral Road
Cardiff
CF11 9LJ

The Waterloo Foundation

Financial Statements

Year ended 31 December 2016

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The Waterloo Foundation

Trustees' Annual Report

Year ended 31 December 2016

The trustees present their report and the financial statements of the charity for the year ended 31 December 2016.

Reference and administrative details

Registered charity name	The Waterloo Foundation
Charity registration number	1117535
Principal office	46-48 Cardiff Road Llandaff Cardiff CF5 2DT

The trustees

The trustees who served the charity during the period were as follows:

Mrs H. V. Stevens
Mr D.G. Stevens
Ms J.V. Alexander
Mrs C.A. Oakes

Senior Management	Janice Matthews (finance manager)
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Auditor	Carston Chartered accountant & statutory auditor 1st Floor, Tudor House 16 Cathedral Road Cardiff CF11 9LJ
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Bankers	Triodos Bank Deanery Road Bristol BS1 5AS
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CAF Bank
25 Kings Hill Avenue
West Malling
Kent
ME19 4JQ

Investment Advisors	Whitley Asset Management 116 Princesdale Road London W11 4NH
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Solicitors	Veale Wasborough Orchard Court Orchard Lane Bristol BS1 5WS
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The Waterloo Foundation
Trustees' Annual Report *(continued)*
Year ended 31 December 2016

Objectives and activities

The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Foundation's aims and objectives and in planning future activities.

The objectives of the Foundation are as follows:

- a) To relieve poverty and distress for the benefit of the public in any part of the world, particularly in developing countries.
- b) To promote sustainable development for the benefit of the public in any part of the world by promoting the preservation, conservation and protection of the environment and the prudent use of natural resources (and "sustainable development" means "development that meets the needs of the present without compromising the ability of future generations to meet their own needs")
- c) To promote physical and mental development of children and the mental health of adults for the benefit of the public in any part of the world, including research into these areas.
- d) To advance such objects or purpose which are exclusively charitable according to the law of England and Wales for the benefit of the public in Wales and in such manner as the Trustees may in their absolute discretion think fit; and
- e) To advance such other objects or purpose, which are exclusively charitable according to the law of England and Wales in any part of the world and in such manner as the Trustees may in their absolute discretion think fit.

The Waterloo Foundation

Trustees' Annual Report *(continued)*

Year ended 31 December 2016

Achievements and performance

This is the tenth report of the Trustees of The Waterloo Foundation since its inception in January 2007, and initial donation in March 2007. The Foundation consists of a team of 9 plus the Chair of Trustees, based in Llandaff, Cardiff where we have been since October 2007.

In 2016, the Foundation's tenth year of operation, we received 607 full applications that made it through to our initial assessment stage, of which 262 were taken forward for further assessment with 24 still under consideration. We funded 257 grant applications and committed ourselves to grant making activities of just over £7.2m.

During this period the Foundation also paid out just over £6.6m in project payments, a proportion of which were granted in previous years but paid in 2016.

Grant Making Activities

2016 Funds	Value (£)	No. of Grants Awarded
World Development	2,988,101	75
Environment	1,863,004	34
Child Development	649,885	17
Wales	900,000	55
Other	851,390	76
Totals	7,252,380	257

2016 Grant Payments

	Value (£)	No. of Entries
World Development	2,475,167	116
Environment	2,103,843	47
Child Development	633,357	26
Wales	779,080	58
Other	638,725	78
Totals	6,630,172	325

n.b. the value above includes paid grants, re-paid grants and loan repayments.

The reports from our four main funds, now follow.

A. World Development Fund

In 2016 we continued our multi-annual strategic partnerships with Camfed, Concern Universal (now renamed United Purpose) and WaterAid. These multi-annual partnerships are intended to provide flexible funding that enables organisational development as well as delivery of effective development programmes. Each of these partners has continued to grow both in the scale of the programmes they are able to deliver over the course of the year, and in income.

As well as our strategic collaborations, we continued in 2016 to support NGOs delivering programmes in our key thematic areas of education and water, sanitation and hygiene (WASH). Across all of these we are mindful of the additional benefits of providing girls and women with opportunities to access quality education, finance and other services, as well as reducing the burden and risks associated with poor access to water and sanitation.

This year we began funding GAIN for their work to support food fortification in Tanzania, as part of our interest in addressing malnutrition. We also continued to develop our interest in family planning/ sexual and reproductive

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Trustees' Annual Report *(continued)*

Year ended 31 December 2016

health, and continued our grant support to IPPF and Marie Stopes for their work increasing access to family planning services. We called for further applications on this topic at the end of the year.

In terms of our support for enterprise development, although we are no longer making grants in this area, we decided to support certain microfinance organisations through our investment portfolio.

Our World Development Fund was able to support a number of key WASH organisations with funding, including:

- A further grant to Simavi to support their WASH activities in 7 villages in the Dodoma region of Tanzania. Simavi will install a new clean drinking water supply, construct latrine blocks for 4 primary schools and undertake a community hygiene behavior programme. In addition, a revolving fund will be established to fund the construction of 600 household latrines. Simavi work with the private sector in constructing water infrastructure and will train local artisans to construct the household latrines. They also support the formal registration of community committees to be legally responsible bodies for collecting water charges and maintaining the water systems.
- A grant to Water for People, to contribute to their WASH programme in Rwanda. Water for People take a district-wide support approach to their activities, and actively aim to withdraw their intervention once sustainable water and sanitation supplies are achieved for everyone - at home, in schools and in health clinics. Their model is based on 4 key elements: the community as users/owners; local and national government as the providers of water supplies; use of the market for sanitation solutions, and the provision of technical input/advice by Water for People and others. Together with other large international WASH organisations and donors, they are now promoting this as a shared agenda and approach for WASH work globally.
- A grant contribution towards Water and Sanitation for the Urban Poor's (WSUP) Mozambique country plan over the next 4 years. This will support direct improvements to WASH services for 350,000 people in two major cities in Mozambique, and reach a further 1.3 million people by strengthening existing and new service providers and community-based organisations. Activities will include installing new household/communal water taps, upgrading toilets and latrines and running hygiene promotion programmes in schools and communities.

We also continued to fund some exciting new developments in Education, including:

- A grant to the Stromme Foundation to run their 'Speed Schools' in Burkina Faso, supporting 1,500 pupils. Speed Schools are temporary, intensive schools, established in villages where there is a school but high numbers of un-enrolled children. Specially trained teachers deliver a 9-month condensed curriculum programme (approved by the Ministry of Education) that enables children to catch-up on missed education and enter mainstream school. This grant will enable 60 new Speed Schools to be run in Burkina Faso.
- A further grant to PEAS to support the 28 secondary schools they run in Uganda. PEAS build and manage fee-paying secondary schools in areas of high demand, which are aimed at underprivileged children who may not otherwise access secondary school education. Their schools are part-funded by the government of Uganda.
- A grant to Ethiopaid to support 40 disadvantaged young women (aged 18-21 years) through a 3-year diploma course at Hope College, on the outskirts of Addis Ababa. Hope College provides courses including environmental science, accountancy, business and marketing, food technology and IT. There is an emphasis on practical, vocational education and linking students to local businesses as part of the courses - particularly the local banks who help sponsor some students.

As well as providing substantial grants to sizeable charities, we have continued our World Development Small Grants Fund, providing support to smaller projects led by smaller NGOs based in the UK and occasionally to NGOs local to the countries in which they operate. Examples in 2016 included:

- A first grant to EdUKaid, to support their early education work in Tanzania. The grant will be used to support the running of their pre-primary education programme in six of their pre-primary classes with a particular focus on increasing community involvement in teaching using basic Montessori skills. The project will benefit 500-600 children aged 4-6 years old, by making them better prepared for starting

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Trustees' Annual Report *(continued)*

Year ended 31 December 2016

primary school.

- A further grant to HOPE International Development Agency UK to contribute to their spring capping work in southwest Ethiopia. Three springs will be capped distributing a safe source of water to six villages and over 1,500 people. Community spring capping teams and water management committees will be established to manage the ongoing maintenance of the systems and a sustained education programme delivered to promote good hygiene practices.
- A grant to African BeeCause to establish a beekeeping support network for rural beekeepers in The Gambia. The project will identify and train 10 beekeeping ambassadors who will provide advice and practical support to beekeepers in their district to increase honey production and maximize income from sales.

On an annual basis we review comprehensive reports from our grant recipients, and make decisions about future funding opportunities for each of our partners at the end of their grant period. We are keen to see our grant recipients continue to perform effectively in the delivery of development outcomes, and that organisations meet the expectations outlined in our original grant agreements with them or are able to explain the reasons for divergence. A charity's ability to demonstrate that they are delivering sustainable impact for the people or communities they work with is of particular importance to us. We will reduce or stop our funding for grantees we feel no longer meet these criteria.

We continually adapt our own priorities in response to the lessons our partners learn through the delivery of activities and in response to new challenges and opportunities.

We remain keen to align our own work to the aims of the Sustainable Development Goals. Our principle objectives going forward will be:

- to continue supporting sustained access to safe and affordable water, sanitation and hygiene for everyone, everywhere by 2030; and,
- to support more young people to complete a high quality primary and secondary education leading to relevant and effective learning outcomes, with a particular focus on supporting girls and young women.

During 2017 we will also look to support work both improving nutritional outcomes, and increasing access to family planning/ sexual and reproductive health services.

B. Environment Fund

The Environment Fund in 2016 continued its joint focus on both the conservation of marine fish stocks and of tropical rainforests.

The Fund distributed grants to an amazing 24 projects under our Forest and Marine programmes, distributing £1.7m across these 2 programmes. The majority of our funding supported projects with global or multi-national initiatives (31%), with the rest of our grant funding split fairly evenly between projects operating in Europe, the Americas, Asia or Africa. In 2016 70% of our existing partners under our Environmental fund demonstrated effective working or produced positive results with their projects and were therefore awarded further funding. The remaining 30% of grant funding was awarded to new partners.

In order to maintain our understanding of the sector the Foundation maintains strong relationships with our NGO partners and we frequently meet with them. We also actively keep abreast of emerging issues. The political upheaval of 2016 resulted in the Foundation agreeing at the end of the year to a small closed programme to support Brexit issues in 2017.

We also maintain connections to other trusts and foundations through our involvement in the Environmental Funders Network, and are actively involved in the marine funders initiative, Funding Fish.

Protecting Tropical Rainforests:

This long-term Foundation priority, which we continued in 2016, is to support initiatives working to protect tropical rainforests for their value to the climate, communities and biodiversity, principally through avoided deforestation with the aim of conserving large areas of intact rainforest. We support both strategic work as well as local protection projects. We have supported initiatives focused on international and regional policy, sustainable supply chains projects, and the right of forest-dependent people to manage their own resources.

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Trustees' Annual Report *(continued)*

Year ended 31 December 2016

- We supported the Environmental Paper Network (EPN), an international coalition of environmental and human rights NGOs, all seeking to transform pulp and paper production and consumption to be sustainable, socially responsible and environmentally benign. Support was provided for EPNs Indonesian Rainforest Paper Campaign and Pulp Finance campaign. The work will focus on campaign co-ordination in Indonesia; keeping the pressure on specific businesses to implement their policies; and creating a strategic response to the next generation of pulp mills.
- We continued to support the Size of Wales rainforest initiative. In 2016 they increased their level of ambition and now aim to sustain an area of tropical forest double the size of Wales (4m hectares). This continuing support is enabling Size of Wales to sustain the forest through their existing partners whilst also supporting new areas and partners. Size also undertakes environmental education in Wales and engages with Welsh civil society.
- We helped fund the Rainforest Foundation UK (RFUK) whose mission is to support indigenous peoples and traditional populations living in the world's rainforest, in their efforts to protect their environment and fulfil their rights to land, life and livelihood. The project aim is to protect 181,000ha of forest in Peru through real-time monitoring by communities. This project builds on a pilot project (funded by TWF) and will involve expanding and improving on the technical system for monitoring, training indigenous communities to use it, and working with forest enforcement bodies to embed the system in official enforcement.
- We began to support FERN, who work on forests and forest peoples' rights and the issues that affect them such as trade, investment and climate change. This project has two main objectives: Reduce forest loss in Western Cameroon by strengthening local communities' ability to assert their rights. Reduce the harm of EU consumption by achieving an EU action plan to reduce deforestation and protect rights.
- We provided some initial funding to Forest, Nature and Environment of Aceh (HAKA), an Indonesian NGO that aims to protect and restore the natural environment of the Leuser Ecosystem in North Sumatra. TWF funding will be used to empower grassroots involvement in the legally required Environmental Impact Assessments within the Leuser.

Conserving Marine Fish Stocks

In 2016 we continued to support initiatives working to halt declining marine fish stocks, with a particular focus on the protection of species and stocks upon which communities in developing countries rely. As in previous years the focus was on sustainable fishing and fishing practices through work focused on fisheries policy, reforming supply chains and the protection of important fish habitats, with a particular focus on mangroves.

- We continued to support Oceana, the largest international advocacy organisation focused solely on ocean conservation. Specifically we supported a project to bring about change within the marine insurance sector in the form of modified policies and procedures. The aim of this is to reduce access to insurance by illegal fishing vessel owners, to reduce in turn the level of IUU fishing.
- We provided funding to a new NGO, The Open Seas Trust (OST) which was created to restore the biodiversity and productivity of UK inshore waters. Early priorities for OST are to ensure that inshore fisheries that impact on the seabed only be permitted where fishers have satisfied regulators that damage to other interests and the benthic environment will be acceptable; and the removal of certain fishing gear from inshore Marine Protected Areas.
- We began funding Comunidad y Biodiversidad (COBI) which aims to promote the conservation of marine biodiversity and the establishment of sustainable fisheries in Mexico. This project will work with 6 fisheries in Mexico to build capacity of stakeholders, create fisheries improvement plans, and create a sustainable fishing award.
- We provided funding to the Wildlife Conservation Society (WCS), a science-based wildlife conservation organisation which operates at a global level. Our funding is to support WCS' continuing work in Antongil Bay in Madagascar to improve fisheries and protect biodiversity by expanding and improving management of the Locally Managed Marine Area (LMMA) network, and by effectively implementing the bay-wide fisheries co-management plan.
- We provided additional funding support to Bioclimate, who work in partnership with in-country organisations, to build their capacity to support and improve the livelihood resilience of rural

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Trustees' Annual Report *(continued)*

Year ended 31 December 2016

communities through natural resource and financial management. TWF funding will be used to support phase two of this project to improve fisheries management within the intertidal zone in Mozambique. The project aims to increase the abundance of octopus through temporary closures and other management measures and increase food security of local communities.

C. Child Development Fund

In line with our decision to temporarily suspend our calls for new research applications to the Foundation's Child Development Fund in 2015, the Fund remained closed to unsolicited applications for the majority of 2016. However, the Foundation retained its open stance to considering applications from existing partners and, as such, a number of grants were made under the auspices of the Child Development Fund in 2016.

All of our grant-making for the year was aligned with the Foundation's continued focus on neurodevelopmental conditions that affect children and young people, as detailed below:

- We awarded a multi-year grant to Cardiff University to support the development of the **Neurodevelopment Disorders Assessment Unit (NDAU)** based in The Centre for Human Developmental Sciences. As well as providing training opportunities for students, researchers and clinicians, the Unit aims to assess the individual needs of 800 children aged between 3 and 8 years old who have been identified as in need of support by local services based in the South Wales area. These children will be invited to attend the Unit, along with their parents/carers, at which a suite of assessments will be undertaken to build a holistic picture of a child's particular strengths and weaknesses which can be fed back to the families and schools with suggestions of how to help support the child within the home and educational settings.
- We supported a study examining the role of a particular enzyme in **risk for mental health problems**, and to apply this knowledge to develop suitable systems and to test novel interventions for treating bipolar disorder.
- The Foundation also pledged a grant towards the second stage of a project previously funded by the Foundation, which aims to examine whether a **drumming intervention for children with Autism Spectrum Disorders (ASD)** can lead to brain plasticity and positive outcomes in both the motor and social domains. It is hoped that this research may lead to the development of an effective potential intervention for children with ASD, as well as using neuroimaging to identify the physiological basis of any such improvements.

The Foundation also made a number of small awards to organisations undertaking practical projects within our key areas of interest. Some examples are:

- A donation towards a local project based within a specialist dyslexia school in Cardiff, to support children with **Dyslexia and other language difficulties**;
- A donation to a specialist residential college here in Wales which provides further education and training for young people aged 18-25 with a wide range of learning difficulties and disabilities, to help fund an **indoor fitness facility**;
- A donation towards the costs of holding a symposium reviewing the importance of **iodine in pregnancy** and the current situation in the UK;
- Discretionary awards towards a number of local organisations working with the families of - and children and young people with - neurodevelopmental conditions, including support for an inter-special schools sports day, subsidised conference attendance and support projects.

Towards the end of 2016, we were delighted to welcome a new Child Development Fund Manager to the Foundation, as a result of which we were delighted to announce the re-opening of the Foundation's Child Development Fund in full. As of October 2016, the Foundation is once again inviting calls for new research, with our funding programme comprising calls for applications within the fields of ADHD, Rolandic Epilepsy, Developmental Coordination Disorder, Sleep and Exercise, Diet and the Microbiome, and Developmental Trauma. Funding decisions for all of these calls will be made throughout the course of 2017, following our usual rigorous peer review and assessment process. Again, we thank all of our anonymous peer reviewers for their much valued help in ensuring the quality of our research funding.

Finally, as in previous years, we have continued to assess and review our existing research projects, to monitor the impact of our funding and to shape our funding strategy going forwards. In 2016 we also engaged the

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Trustees' Annual Report *(continued)*

Year ended 31 December 2016

consultancy services of a Scientific Advisor, who prepared an in-depth assessment of the overall impact of our research funding, including research output, citations and attendant career development of the researchers we have supported. In addition to steering our structured funding programme for 2017, this assessment will also contribute to a larger review taking place in September 2017 to mark the 10th anniversary of the Foundation. We look forward to assessing the impact of the Fund in its totality from the Foundation's inception in 2007, and to celebrating the successes of the many partners, researchers, and students whom we have been delighted to support over our ten years of funding.

Wales Fund

During 2016, **fifty five** grants were awarded under our **Working, Caring and Educating Wales** programmes.

Our **Working Wales** funding programme continued to focus on supporting a small number of targeted initiatives that help people set up businesses or, in some cases, help people gain permanent paid employment. Projects and organisations supported in 2015 under Working Wales include:

- **Prince's Trust Cymru**
TWF continued to support the Prince's Trust Enterprise Programme in Wales. The Enterprise Programme teaches participants the basics of running a business, and helps them develop and test their ideas with the support of an experienced mentor.
- **SV Effect**
SV Effect in Powys were awarded a grant towards the costs of continuing to deliver a one to one business coaching service that seeks to support the development of entrepreneurial ideas that in turn helps the local economy and brings job opportunities.
- **Young Enterprise Wales**
TWF continued to support Young Enterprise's delivery of innovative enterprise and life skills programmes for schools, promoting the importance of enterprise and financial education in Wales culminating in the National Innovation Awards.

The **Caring Wales** programme continues to focus on those organisations providing carer-centred, holistic support services for those with demanding caring roles, especially young carers and carers of people with the conditions prioritised in our Child Development research fund. Projects and organisations awarded a grant in 2016 under our **Caring Wales** programme include:

- **Carers Trust Wales**
A three year grant was awarded to Carers Trust Wales enabling them to help young adult carers overcome the barriers which may prevent them from entering further and higher education. This project will also help universities gain a greater understanding of the challenges that this group of students face and how they can be better supported to access and succeed in higher education.
- **YMCA Cardiff**
TWF continued to support the "Time 4 Me" young carers project in Cardiff and the Vale of Glamorgan which provides support for young people between 7 and 18 years old who help care for a family member who lives with them. The project includes one to one support, respite activities, learning opportunities, advocacy and the opportunity to meet other young carers and have fun!
- **Marie Curie**
TWF awarded a grant over three years to support Marie Curie's Helper Service in Wales. The Helper Service supports people living with a terminal illness and their carers by matching them with a volunteer who visits them in their own homes, offering companionship and practical support for up to three hours each week.

After a successful inaugural year in 2015, the Educating Wales fund continued to support projects that help reduce the impact that poverty has on the attainment of young people. Aligned to this, and recognizing the importance of STEM skills to the future prosperity of Wales, TWF also supports projects that aim to inspire young people from diverse backgrounds to pursue further qualifications or careers in STEM.

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Trustees' Annual Report *(continued)*

Year ended 31 December 2016

To that end, projects funded in 2016 through the **Educating Wales** funding programme included:

- **Teach First**

The link between low family income and poor educational attainment is greater in the Wales than in almost any other developed country. This is one of the UK's most destructive and pervasive social injustices - it perpetuates inequality and confines thousands of young people to a lifetime of unrealised potential. To help address this, Teach First recruits high calibre, passionate graduates to support schools in delivering the best education for pupils. Its teachers teach full time in those schools where the majority of pupils come from the poorest families in Wales. Teach First focuses on developing teachers as exceptional leaders of learning as well as giving them the skills and knowledge necessary to have a profound impact on pupil achievement and aspirations.

- **Institute of Physics**

To ensure that students in Wales are receiving the instruction they require to progress further in Physics, the Institute of Physics (supported by TWF) offer free, high quality, bespoke support for physics teachers and their students in participating Welsh secondary schools through the Stimulating Physics Network. The network is comprised of a team of Teaching and Learning Coaches who work with schools to deliver needs analysis, continuing professional development for teachers and a range of pupil support activities.

- **Spice (Time Credits)**

Time credits is an approach that has proven to be highly effective in engaging pupils and parents in the school and the wider community. Building on, and complementing, Spice's extensive Schools project in South Wales, TWF contributed towards the costs of an additional worker to develop a programme of activities to support young people in areas of deprivation.

Financial review

Review of the financial position at the end of the accounting period

Total income during the year was £9,503,237 (2015: £8,241,929), this includes donations from David and Heather Stevens of £4,030,300 (2015: £2,984,480).

Total expenditure amounted to £7,637,228 (2015: £6,857,931), grant funding activities of £7,059,792 are included within this figure.

Overall a surplus of £16,294,921 (2015: £13,342,252) was made during the year after net gains on the investments, detailed breakdown of the income and expenditure forms part of the notes to the accounts.

The Waterloo Foundation's investment income continues to come from share dividends, interest earned on bonds and other securities and bank interest. The Foundation's biggest asset continues to be a significant shareholding in Admiral Group, a UK-listed company. In addition, the Foundation has a diversified money-market and bond portfolio managed by Whitley Asset Management.

Given that the Trustees consider climate change to be one of society's biggest challenges, in 2016 the Foundation took specific steps in relation to our existing investments to address this challenge. In addition to avoiding investments in direct equity or fixed income vehicles in companies whose primary activity is the exploration for and/or the extraction of fossil fuels, we have also actively divested ourselves of our few inadvertent or historic holdings in this area. We have worked with Whitley Asset Management to incorporate additional levels of scrutiny within our investment screening process so as to safeguard our stance. These include using investment grade credit ratings from MSCI's ESG research process and Carbon Disclosure Project report scores, as well as considering the impact of investee companies' actions on tropical rainforests. In employing these measures, we aim to achieve a sub 1% exposure to the fossil fuel branch of the energy sector at all times.

Triodos Bank continues to meet our main banking requirements, with CAF Bank handling small general purchases.

Summary of Reserves

At the year end unrestricted reserves were £144,678,684 (2015: £128,383,763).

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Trustees' Annual Report *(continued)*

Year ended 31 December 2016

Reserves Policy

Due to the Foundation's sound financial situation, the Trustees feel there is no requirement for an explicit reserves policy.

Plans for future periods

The Waterloo Foundation has no radical plans to alter either its mode of operation or its strategy for grant-making over the coming months.

Under World Development, we will continue to support access to quality education, integrated WASH services and family planning interventions.

We continue with our research into nutrition with the aim of identifying partners working to address all forms of malnutrition.

The Environment Fund will continue to support marine fisheries and the protection of tropical rainforests, in addition we are creating a new programme to support work looking into Brexit issues in 2017.

Under our Wales Fund we continue our work looking at education in Wales, with an ongoing strand of funding which supports organisations that reduce the impact that poverty has on the educational attainment of young people. In addition to this, the Foundation will continue to support programmes that aim to inspire young people from diverse backgrounds to pursue further qualifications or careers in STEM subjects in order to address the current downward trend in Wales. We intend to continue our work supporting carers and helping people into work.

Our Child Development Fund reopened in the autumn of 2016 with the appointment of a new Fund Manager. The timetable for a re-invigorated fund was assembled in 2016 ready for future funding across our key topics in 2017.

Structure, governance and management

The Trustees are pleased to present the tenth report together with the financial statements of the Foundation for the period ended 31st December 2016.

The financial statements have been prepared in accordance with the requirements of the Charities Act 2011, the applicable accounting standards in the United Kingdom and the requirements of the Statement of Recommended Practice ("SORP FRS102 2015") "Accounting and Reporting by Charities"

Governing Document

The Waterloo Foundation is a registered charity governed by a trust deed dated 15th December 2006.

Recruitment and Appointment

The Waterloo Foundation is managed by its Board of Trustees, which meets six times a year. New Trustees are appointed in accordance with the Foundation's trust deed.

Induction and Training

All Trustees are provided with comprehensive information relating to their duties and responsibilities under charity and company law, including a copy of the Foundation's trust deed and the Charity Commission's guidance on the duties of charity Trustees.

Organisational Structure

The Foundation is a small body and has a simple organisational structure, with the Chair and Trustees overseeing the work of the Foundation's office. The team comprises a Finance Manager/Company Secretary, 5 Fund Managers spread across the main funds (World Development, Environment, Child Development and Wales) plus a Global Research Officer (supporting the World Development and Environment Funds and managing the World Development Small Grants Fund), an Executive Assistant to the Chair and an Office Administrator/Manager.

Each Fund Manager proposes a series of researched projects to the Board of Trustees who either, accept,

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Trustees' Annual Report *(continued)*

Year ended 31 December 2016

reject or defer them. These decisions are minuted by the Secretary to the Board, and then actioned by the office team.

An independent HR consultant has been employed on a part time basis to ensure all staff have up to date Contracts of Employment, a Waterloo Foundation Employee Handbook which is regularly updated, and to recommend and arrange training requirements, together with HR support for staff.

The Employee Handbook is updated regularly as statutory requirements change. Annual reviews of employees are scheduled and carried out by a designated Trustee or by the Chair of Trustees. A different Trustee is available to staff in case of dispute.

Related Parties

In 2007 Heather Stevens (Chair) and David Stevens (Trustee) donated to the Waterloo Foundation, Admiral Group plc shares to a value of £99 million. David Stevens, previously appointed as Chief Operating Officer of Admiral was appointed Chief Executive Officer of Admiral in 2016. Both David and his wife Heather Stevens are current shareholders.

The same Trustees have since made the following further contributions to the Foundation:

2013 £6,499,800

2014 £3,002,500

2015 £2,984,480

2016 £4,030,300

Details of all transactions between related parties for this period can be found in note 26 of the Financial Statements.

Risk Management

The Waterloo Foundation operates documented lines of authority and delegation, which are reviewed regularly by its Auditors and Board of Trustees. The Foundation also has segregation of duties in regard to governance, management, grant-making, finance and investment. Procedures are in place for documentation of decisions, actions and issues.

The Foundation's strategic plan and budget are approved by Trustees and the Board regularly reviews actual results against budgets and forecasts.

At every Trustee meeting the current financial position is reviewed, a bi-monthly finance report is produced and monthly bank reconciliations are signed off by a Trustee. Investment reports are reviewed on a regular basis and our Investment Advisors attend a Trustee Meeting once a year.

Trustees' responsibilities statement

The trustees are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, of the charity for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the applicable Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

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Trustees' Annual Report *(continued)*
Year ended 31 December 2016

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the applicable Charities (Accounts and Reports) Regulations, and the provisions of the Trust Deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the board of trustees on 17/5/2017 and signed on its behalf by:

C. Oakes

Trustee

CAROLINE OAKES

Name

The Waterloo Foundation

Independent Auditor's Report to the Members of The Waterloo Foundation

Year ended 31 December 2016

We have audited the financial statements of The Waterloo Foundation for the year ended 31 December 2016 which comprise the statement of financial activities, statement of financial position, statement of cash flows and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

This report is made solely to the charity's trustees, as a body, in accordance with regulations made under section 154 of the Charities Act 2011. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditor

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charity's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the trustees' report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 December 2016 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

The Waterloo Foundation

Independent Auditor's Report to the Members of The Waterloo Foundation *(continued)*

Year ended 31 December 2016

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the trustees' report is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Carston

Carston
Chartered accountant & statutory auditor
1st Floor, Tudor House
16 Cathedral Road
Cardiff
CF11 9LJ

Dated: *25 May 2017*

Carston is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

The Waterloo Foundation
Statement of Financial Activities
31 December 2016

		2016		2015
	Note	Unrestricted funds £	Total funds £	Total funds £
Income and endowments				
Donations and legacies	4	4,030,300	4,030,300	2,984,480
Investment income	5	5,472,937	5,472,937	5,257,447
Total income		<u>9,503,237</u>	<u>9,503,237</u>	<u>8,241,927</u>
Expenditure				
Expenditure on raising funds:				
Investment management costs	6	(136,790)	(136,790)	(192,692)
Expenditure on charitable activities	7,8	(7,498,978)	(7,498,978)	(6,665,239)
Other expenditure	11	(1,460)	(1,460)	-
Total expenditure		<u>(7,637,228)</u>	<u>(7,637,228)</u>	<u>(6,857,931)</u>
 Net gains on investments	 12	 14,428,912	 14,428,912	 11,958,256
 Net income and net movement in funds		 <u>16,294,921</u>	 <u>16,294,921</u>	 <u>13,342,252</u>
 Reconciliation of funds				
Total funds brought forward		128,383,763	128,383,763	115,041,511
Total funds carried forward		<u>144,678,684</u>	<u>144,678,684</u>	<u>128,383,763</u>

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The Waterloo Foundation
Statement of Financial Position
31 December 2016

		2016	2015
		£	£
Fixed assets			
Tangible fixed assets	17	34,773	28,929
Investments	18	144,599,626	127,747,638
		<u>144,634,399</u>	<u>127,776,567</u>
Current assets			
Debtors	19	50,046	162,691
Cash at bank and in hand		512,210	622,257
		<u>562,256</u>	<u>784,948</u>
Creditors: amounts falling due within one year	20	517,971	177,752
Net current assets		44,285	607,196
Total assets less current liabilities		<u>144,678,684</u>	<u>128,383,763</u>
Net assets		<u>144,678,684</u>	<u>128,383,763</u>
Funds of the charity			
Unrestricted funds		144,678,684	128,383,763
Total unrestricted funds		<u>144,678,684</u>	<u>128,383,763</u>
Total charity funds	22	<u>144,678,684</u>	<u>128,383,763</u>

These financial statements were approved by the board of trustees and authorised for issue on 12/5/2017, and are signed on behalf of the board by:

E. Oches
Trustee

[Signature]
Trustee

CAROLINE OAKES
Name

JANET ALEXANDER
Name

The Waterloo Foundation

Statement of Cash Flows

Year ended 31 December 2016

	2016 £	2015 £
Cash flows from operating activities		
Net income	16,294,921	13,342,252
<i>Adjustments for:</i>		
Depreciation of tangible fixed assets	10,533	11,371
Net gains on investments	(14,428,912)	(11,958,256)
Dividends, interest and rents from investments	(5,470,356)	(5,392,831)
Other interest receivable and similar income	(2,581)	135,384
Loss on disposal of intangible assets	1,460	–
Accrued expenses	86,927	149,422
<i>Changes in:</i>		
Trade and other debtors	70,316	186,219
Trade and other creditors	295,621	(517,420)
Cash generated from operations	(3,142,071)	(4,043,859)
Interest received	2,581	(135,384)
Net cash used in operating activities	(3,139,490)	(4,179,243)
Cash flows from investing activities		
Dividends, interest and rents from investments	5,470,356	5,392,831
Purchase of tangible assets	(17,977)	(15,860)
Proceeds from sale of tangible assets	140	–
Purchases of other investments	(63,728,600)	(41,947,354)
Proceeds from sale of other investments	61,305,524	39,685,250
Net cash from investing activities	3,029,443	3,114,867
Net decrease in cash and cash equivalents	(110,047)	(1,064,376)
Cash and cash equivalents at beginning of year	622,257	1,686,633
Cash and cash equivalents at end of year	512,210	622,257

The notes on pages 18 to 26 form part of these financial statements.

The Waterloo Foundation
Notes to the Financial Statements
Year ended 31 December 2016

1. General information

The charity is a registered unincorporated charity in England and Wales.
The address of the principal office is 46-48 Cardiff Road, Llandaff, Cardiff, CF5 2DT.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Charities Act 2011.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

There are no material uncertainties about the charity's ability to continue.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

The Waterloo Foundation

Notes to the Financial Statements *(continued)*

Year ended 31 December 2016

3. Accounting policies *(continued)* Incoming resources

All income is included in the statement of financial activities when entitlement has passed to the charity, it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impracticable to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- Dividends, including the associated tax credits, are credited to the income and expenditure account when they are received.

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities. All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Grant policy

Grants given are recognised in the year in which they are offered and accepted without conditions attached. Grants offered for a period of more than one year are recognised as creditors if there are no conditions to be met to receive further funding. Where a condition is included in the offer before future instalments are paid the future instalment grant is recognised as commitments.

Operating leases

Lease payments are recognised as an expense over the lease term on a straight-line basis. The aggregate benefit of lease incentives is recognised as a reduction to expense over the lease term, on a straight-line basis.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Fixtures & Fittings	- 33% reducing balance
Equipment	- 33% reducing balance

The Waterloo Foundation

Notes to the Financial Statements *(continued)*

Year ended 31 December 2016

3. Accounting policies *(continued)*

Investments

Unlisted equity investments are initially recorded at cost, and subsequently measured at fair value. If fair value cannot be reliably measured, assets are measured at cost less impairment.

Listed investments are measured at fair value with changes in fair value being recognised in income or expenditure.

Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Financial instruments

A financial asset or a financial liability is recognised only when the entity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Where investments in shares or preference shares are publicly traded or their fair value can otherwise be measured reliably, the investment is subsequently measured at fair value with changes in fair value recognised in income and expenditure. All other such investments are subsequently measured at cost less impairment.

Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

4. Donations and legacies

	Unrestricted Funds £	Total Funds 2016 £	Unrestricted Funds £	Total Funds 2015 £
Donations				
Donations	<u>4,030,300</u>	<u>4,030,300</u>	<u>2,984,480</u>	<u>2,984,480</u>

The Waterloo Foundation

Notes to the Financial Statements *(continued)*

Year ended 31 December 2016

5. Investment income

	Unrestricted Funds £	Total Funds 2016 £	Unrestricted Funds £	Total Funds 2015 £
Income from listed investments	5,470,356	5,470,356	5,392,831	5,392,831
Bank interest receivable	2,296	2,296	2,298	2,298
Other interest receivable	285	285	(137,682)	(137,682)
	<u>5,472,937</u>	<u>5,472,937</u>	<u>5,257,447</u>	<u>5,257,447</u>

6. Investment management costs

	Unrestricted Funds £	Total Funds 2016 £	Unrestricted Funds £	Total Funds 2015 £
Portfolio management	136,790	136,790	192,692	192,692

7. Expenditure on charitable activities by fund type

	Unrestricted Funds £	Total Funds 2016 £	Unrestricted Funds £	Total Funds 2015 £
Grants & project funding	7,344,670	7,344,670	6,513,627	6,513,627
Support costs	154,308	154,308	151,612	151,612
	<u>7,498,978</u>	<u>7,498,978</u>	<u>6,665,239</u>	<u>6,665,239</u>

8. Expenditure on charitable activities by activity type

	Activities undertaken directly £	Grant funding of activities £	Support costs £	Total funds 2016 £	Total fund 2015 £
Grants & project funding	284,878	7,059,792	137,545	7,482,215	6,648,641
Governance costs	—	—	16,763	16,763	16,598
	<u>284,878</u>	<u>7,059,792</u>	<u>154,308</u>	<u>7,498,978</u>	<u>6,665,239</u>

9. Analysis of support costs

	Support costs - Grant & project funding £	Total 2016 £	Total 2015 £
Staff costs	60,218	60,218	58,829
Premises	43,327	43,327	45,639
Communications and IT	1,664	1,664	348
General office	17,552	17,552	18,827
Finance costs	4,249	4,249	—
Governance costs	16,764	16,764	16,598
Depreciation	10,534	10,534	11,371
	<u>154,308</u>	<u>154,308</u>	<u>151,612</u>

The Waterloo Foundation

Notes to the Financial Statements *(continued)*

Year ended 31 December 2016

10. Analysis of grants

	2016 £	2015 £
Grants to institutions		
Grants to institutions	7,059,792	6,187,144
Total grants	<u>7,059,792</u>	<u>6,187,144</u>

11. Other expenditure

	Unrestricted Funds £	Total Funds 2016 £	Unrestricted Funds £	Total Funds 2015 £
Loss on disposal of assets for charity's own use	1,460	1,460	—	—

12. Net gains on investments

	Unrestricted Funds £	Total Funds 2016 £	Unrestricted Funds £	Total Funds 2015 £
Gains / (losses) on investment assets	(14,428,912)	(14,428,912)	(11,958,256)	(11,958,256)

13. Net income

Net income is stated after charging/(crediting):

	2016 £	2015 £
Depreciation of tangible fixed assets	11,533	11,371
Loss on disposal of tangible fixed assets	<u>1,460</u>	<u>—</u>

14. Auditors remuneration

	2016 £	2015 £
Fees payable for the audit of the financial statements	<u>7,200</u>	<u>7,200</u>
Fees payable to the charity's auditor and its associates for other services: Audit-related assurance services	<u>3,300</u>	<u>4,800</u>

15. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2016 £	2015 £
Wages and salaries	266,420	226,137
Social security costs	25,225	21,451
Employer contributions to pension plans	11,302	9,403
	<u>302,947</u>	<u>256,991</u>

The Waterloo Foundation

Notes to the Financial Statements *(continued)*

Year ended 31 December 2016

15. Staff costs *(continued)*

The average head count of employees during the year was 9 (2015: 8). The average number of full-time equivalent employees during the year is analysed as follows:

	2016 No.	2015 No.
Number of administrative staff	2	2
Number of support staff	7	6
	<u>9</u>	<u>8</u>

No employee received employee benefits of more than £60,000 during the year (2015: Nil).

16. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees.

All trustees are entitled to claim reimbursement of the cost of attending meetings, two trustees were reimbursed £834 (2015: £560) for travelling costs to attend meetings.

17. Tangible fixed assets

	Fixtures and fittings £	Equipment £	Total £
Cost			
At 1 January 2016	42,177	100,077	142,254
Additions	1,448	16,529	17,977
Disposals	—	(6,440)	(6,440)
At 31 December 2016	<u>43,625</u>	<u>110,166</u>	<u>153,791</u>
Depreciation			
At 1 January 2016	24,805	88,520	113,325
Charge for the year	3,598	6,935	10,533
Disposals	—	(4,840)	(4,840)
At 31 December 2016	<u>28,403</u>	<u>90,615</u>	<u>119,018</u>
Carrying amount			
At 31 December 2016	<u>15,222</u>	<u>19,551</u>	<u>34,773</u>
At 31 December 2015	<u>17,372</u>	<u>11,557</u>	<u>28,929</u>

The Waterloo Foundation

Notes to the Financial Statements *(continued)*

Year ended 31 December 2016

18. Investments

	Cash or cash equivalents £	Listed investments £	Other investments £	Total £
Cost or valuation				
At 1 January 2016	22,786,475	103,313,084	1,648,079	127,747,638
Additions	25,090,621	38,637,979	—	63,728,600
Disposals	(41,713,795)	(16,781,149)	(769,254)	(59,264,198)
Fair value movements	1,929,078	9,183,347	1,275,161	12,387,586
At 31 December 2016	<u>8,092,379</u>	<u>134,353,261</u>	<u>2,153,986</u>	<u>144,599,626</u>
Impairment				
At 1 January 2016 and 31 December 2016			—	—
Carrying amount				
At 31 December 2016	<u>8,092,379</u>	<u>134,353,261</u>	<u>2,153,986</u>	<u>144,599,626</u>
At 31 December 2015	<u>22,786,475</u>	<u>103,313,084</u>	<u>1,648,079</u>	<u>127,747,638</u>

All investments shown above are held at valuation.

Listed investments

The aggregate market value of listed investments is £134,353,261 (2015: £103,313,084) and the stock exchange value is £134,353,261 (2015: £103,313,084).

Financial assets held at fair value

Investments are stated at fair value at the balance sheet date, listed investments are stated at the stock exchange values at the year end. Other investments are valued based on investment performance.

The historical cost of investments at the year end date is £98,813,123 (2015: £101,391,873)

The following investments, which are all listed on the UK Stock Exchange, represent more than 5% of the total value of the portfolio:

		Holding	Market Value £
Admiral Group plc	165p ordinary shares	3,941,400	75,513,264

There is no restriction on the realisation of this investment.

19. Debtors

	2016 £	2015 £
Prepayments and accrued income	45,846	88,175
Other debtors	4,200	74,516
	<u>50,046</u>	<u>162,691</u>

The Waterloo Foundation
Notes to the Financial Statements *(continued)*
Year ended 31 December 2016

20. Creditors: amounts falling due within one year

	2016	2015
	£	£
Trade creditors	443,658	162,486
Accruals and deferred income	59,864	15,266
Social security and other taxes	8,419	—
Other creditors	6,030	—
	<u>517,971</u>	<u>177,752</u>

21. Pensions and other post retirement benefits

Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £11,302 (2015: £9,403).

22. Analysis of charitable funds

Unrestricted funds

	At 1 January 2016	Income	Expenditure	Gains and losses	At 31 December 2016
	£	£	£	£	£
General funds	128,383,763	9,503,237	(7,637,228)	14,428,912	144,678,684

23. Analysis of net assets between funds

	Unrestricted Funds	Total Funds
	£	£
Tangible fixed assets	34,773	34,773
Investments	144,599,626	144,599,626
Current assets	562,256	562,256
Creditors less than 1 year	(517,971)	(517,971)
Net assets	<u>144,678,684</u>	<u>144,678,684</u>

24. Other financial commitments

The charity was committed to make donations worth £5,521,257 (£5,656,746: 2015) as at 31 December 2016.

25. Operating lease commitments

The total future minimum lease payments under non-cancellable operating leases are as follows:

	2016	2015
	£	£
Later than 1 year and not later than 5 years	<u>39,375</u>	<u>56,875</u>

The Waterloo Foundation

Notes to the Financial Statements *(continued)*

Year ended 31 December 2016

26. Related parties

The charity has been under the control of the trustees since the charity was set up. The charity was started with an initial donation of £99 million from two of the trustees, David and Heather Stevens. During the year a further contribution of £4,030,300 (2015: £2,984,480) was made from the same trustees.

The charity paid the following amounts to organisations of which Heather is a trustee:

Oceana	£225,004
Size of Wales	£372,761

Heather Stevens resigned as a trustee from Size of Wales on the 18 May 2016 and the above amount represents grants given up to the date of resignation.